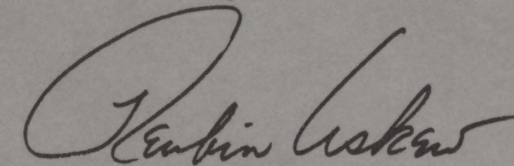


THE BEGINNING

# Proclamation

Whereas the Official Opening Ceremonies for Florida International University, a distinguished new member of the State University System of Florida, will be held September 14th, 1972; whereas, the University's three significant goals - education of students, service to the community, and greater international understanding are so vital to this period of our history; whereas many educational and service benefits will accrue, through the University, particularly to the great populous area of Southern Florida; and whereas the University is in a unique position to help build a bridge of better understanding between the Americas - indeed, to help build such a bridge for a better world, I hereby proclaim, on behalf of all the people of the Great State of Florida, the observance of September 14, 1972, as Florida International University Day. Further, on this historic day, I urge each Floridian to join with President Charles E. Perry, and his faculty and staff in their great excitement and deep satisfaction in giving birth to this new institution of higher education.



Governor  
State of Florida

## THE STATE BOARD OF EDUCATION

Reubin O' D. Askew, President . . . . . Governor  
Richard B. Stone . . . . . Secretary of State  
Robert L. Shevin . . . . . Attorney General  
Thomas O'Malley . . . . . Treasurer  
Fred O. Dickinson, Jr. . . . . Comptroller  
Doyle Conner . . . . . Commissioner of Agriculture  
Floyd T. Christian, Secretary . . . . . Commissioner of Education

## THE FLORIDA BOARD OF REGENTS

J.J. Daniel, Chairman . . . . . Jacksonville  
Marshall Criser, Vice Chairman . . . . . Palm Beach  
Chester H. Ferguson . . . . . Tampa  
James J. Gardener . . . . . Fort Lauderdale  
E.W. Hopkins, Jr. . . . . Pensacola  
D. Burke Kibler III . . . . . Lakeland  
Louis C. Murray . . . . . Orlando  
Julius F. Parker, Jr. . . . . Tallahassee  
Carolyn L. Pearce . . . . . Miami

## THE STATE UNIVERSITY SYSTEM OF FLORIDA

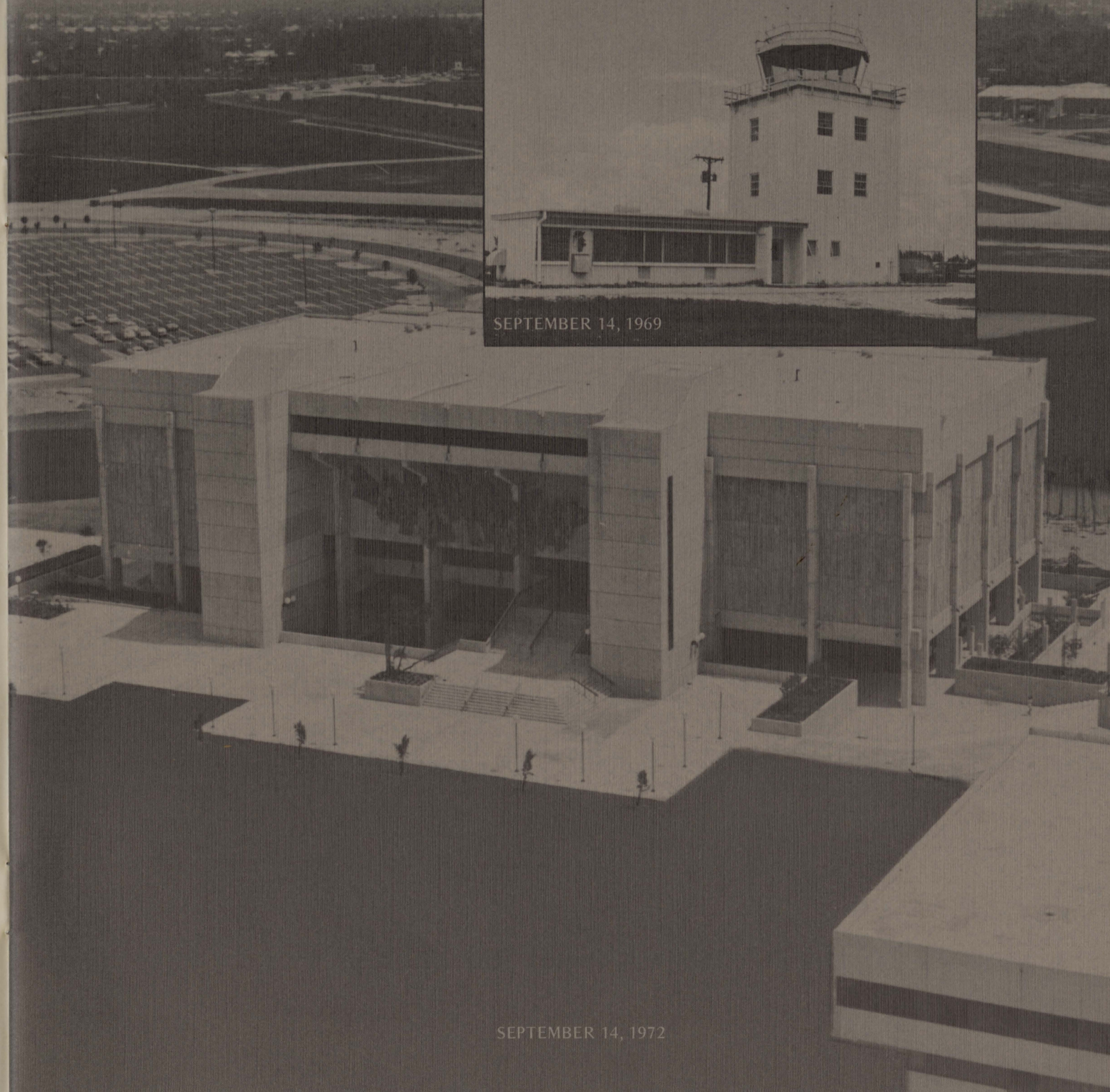
Robert B. Mautz . . . . . Chancellor  
Phillip F. Ashler . . . . . Executive Vice-Chancellor  
Kenneth E. Penrod . . . . . Vice-Chancellor for Health Services  
Allan Tucker . . . . . Vice-Chancellor for Academic Affairs

# Proclamation

Whereas the Official Opening Ceremonies for the new International University, a distinguished member of the State University System of Florida, will be held September 14, 1972; whereas, the University's three significant goals - education of students, service to the community, and greater international understanding are so vital to this period of our history; whereas many educational and service benefits will accrue through the University, particularly to the great populous area of Southern Florida; and whereas the University is in a unique position to help build a bridge of better understanding between the Americas - indeed, to help build such a bridge for a better world, I hereby proclaim, on behalf of all the people of the Great State of Florida, the observance of September 14, 1972, as Florida International University Day. Further on this historic day, I urge each Floridian to join with President Charles E. Ferry, and his faculty and staff in their great excitement and deep satisfaction in giving birth to this new institution of higher education.

E.W. Hopkins, Jr. . . . . Pensacola  
 D. Burr Kibler III . . . . . Orlando  
 Louis C. Murray . . . . . Tallahassee  
 Julius F. Parker, Jr. . . . . Miami  
 Carolyn L. Pearce . . . . .

THE STATE UNIVERSITY SYSTEM OF FLORIDA  
 Robert B. Mautz . . . . . Chancellor  
 Phillip F. . . . . Executive Vice-Chancellor  
 Vice-Chancellor for Health Services  
 Allan Tucker . . . . . Vice-Chancellor for Academic Affairs



SEPTEMBER 14, 1969

SEPTEMBER 14, 1972

International: 20,000 Students By 1980

# University 'On The Wa

...of Tamiami Trail, Inc. It already is bursting at the seams. Donald McDowell, dean of administrative affairs, and in charge of the physical efforts in putting together the new building, said that the mod-ern building will be the Behring plant in Fort Lauderdale. The building is not only a multi-story structure, but it will also have a large auditorium and other facilities. The accent seems to be on the utilization of old airport facilities that could still be made functional for various purposes. A new building and library will be completed next June, the quarters and other facilities will be moved into the new quarters and other facilities will be found for the library. According to Dean McDowell, \$20 million has already been funded for present construction. When completed in 1980, the university will have \$80 million worth of construction completed.

20,000 STUDENT

By 1980, he ad-  
expected to ha-  
dents with a  
ministrative  
mately 2  
When  
it wa-  
of

## THE PROGRAM

FLORIDA INTERNATIONAL UNIVERSITY  
Official Opening Day Ceremony  
September 14, 1972

### Music

Southwest Miami High School  
Symphonic Band  
Melvin E. Baker  
Director

### United States National Anthem

Led by: Margaret E. Boydston  
Music Student  
Florida International University

### Invocation

Reverend Edward T. Graham  
Pastor  
Mount Zion Baptist Church

### Welcome and Introduction of Special Guests

Dr. William T. Jerome III  
Vice President for Academic Affairs  
Florida International University

### Governor's Proclamation

Honorable Tom Adams  
Lieutenant Governor  
State of Florida

### Greetings

Honorable Floyd T. Christian  
Commissioner of Education  
State of Florida

### Remarks and Presentations

Honorable J.J. Daniel  
Chairman  
Florida Board of Regents  
  
Honorable Carolyn L. Pearce  
Member  
Florida Board of Regents

### Response and Comments

Dr. Charles E. Perry  
President  
Florida International University

### Unveiling of University Goals Plaque

### Dedication and Lighting of The University Torch

### Benediction

The Most Reverend Rene H. Gracida, D.D.  
Auxiliary Bishop of Miami

Following the ceremony,  
all persons in attendance  
are cordially invited  
to tour Primera Casa.



## MESSAGE FROM THE PRESIDENT

One thousand one hundred and sixty five days ago the Board of Regents charged me with the responsibility to build a new university. History will record that Florida International University officially opened on September 14, 1972. The building process has begun and it will last forever, because it is the nature of a university always to be building — the mind, the body, the spirit.

This is a proud and joyful moment in the life of this institution of higher education. But our work to date is only the beginning for Florida International was conceived in the minds of men to serve mankind by constantly searching for truth and a better life. To these ends, as expressed in the University's three basic goals of Education of Students, Service to the Community and Greater International Understanding, we are totally committed.

The Florida International University Torch of Knowledge, Service and Understanding is lighted on this day of the University's Official Opening to stand as a constant reminder of Florida International's commitment to mankind. The torch is dedicated in memory of Ernest R. Graham (1885-1964), State Senator from Miami, who with great foresight and wisdom first introduced legislation in the Florida Legislature to establish a State University in South Florida.

Senator Graham, affectionately known as "Cap," was elected to the Florida State

Senate in 1936, and served as Dade County's lone senator for eight years. A strong advocate of the public school system at all levels, he introduced his bill for a State University in Dade County in 1943. The opening of Florida International University today is the flowering of the seed he planted 29 years ago.

A native of Croswell, Michigan, Senator Graham attended Michigan State University, and was graduated from Michigan College of Mines at Houghton. As a captain with the Army Engineers, he served overseas in World War I. He came to Florida



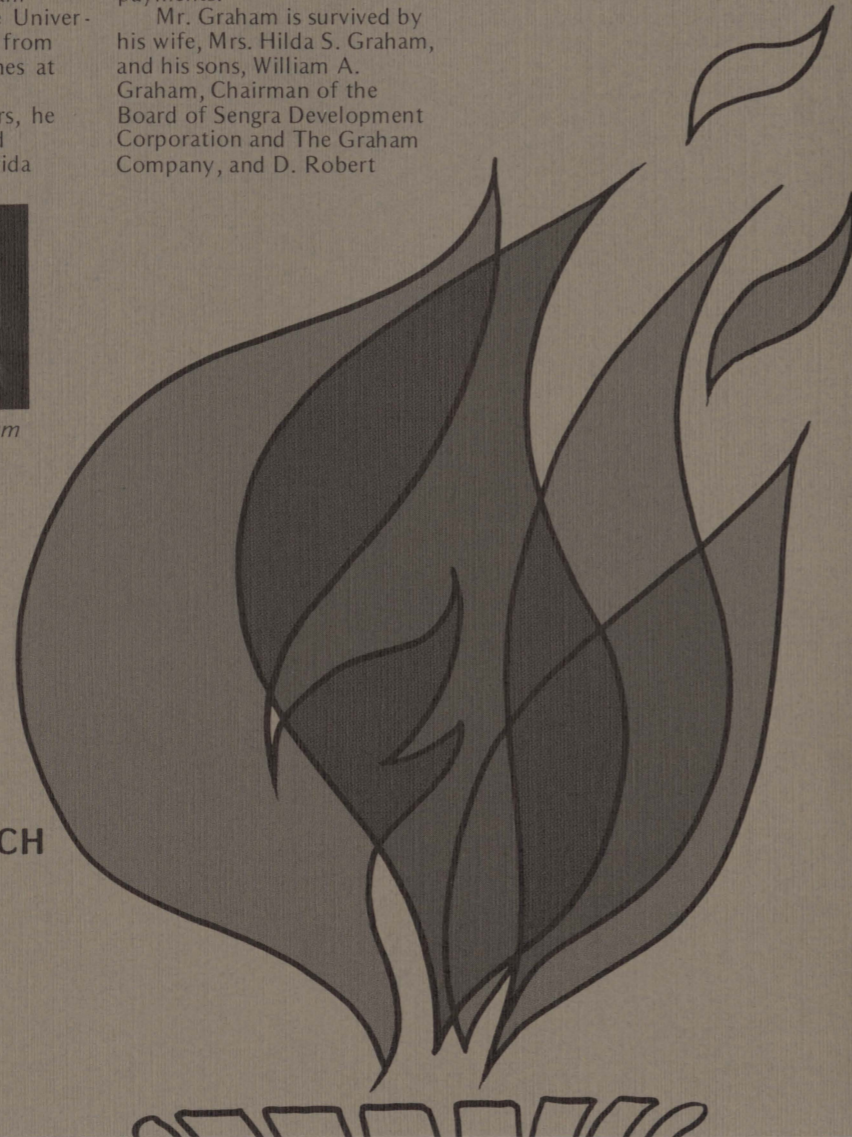
Ernest R. Graham  
1885-1964

in 1920 as the resident manager of a sugar company, and remained to develop a dairy and beef cattle farm on the original Miami Canal site.

While a member of the State Senate, he led the successful struggle to remove Florida's poll tax. He also focused attention on the plight of Florida's elderly, serving as a leader in increasing old age pensions and welfare payments.

Mr. Graham is survived by his wife, Mrs. Hilda S. Graham, and his sons, William A. Graham, Chairman of the Board of Sengra Development Corporation and The Graham Company, and D. Robert

Graham, now following his father by serving as a State Senator from Dade County. Another son, the late Philip L. Graham, was President and Publisher of The Washington Post and Chairman of the Board of Newsweek Magazine. Mr. Graham is also survived by a daughter, Mrs. Mary Graham Crow, now residing in Los Angeles, California.



THE UNIVERSITY TORCH



**Education of Students**  
To provide a university education for qualified students which (a) prepares them for useful careers in education, social service, business, industry, and the professions; (b) furnishes them with the opportunity to become effective members of the society; and (c) offers them an appreciation of their relation to their cultural, aesthetic and technological environments.

**Service to the Community**  
To serve the greater community, with a primary emphasis on serving the Greater Miami and South Florida area, in a manner which enhances the metropolitan area's capability to meet the ecological, cultural, social and urban challenges which it faces.

**Greater International Understanding** — To become a major international education center with a primary emphasis on creating greater mutual understanding among the Americas and throughout the world.

**GOALS  
of Florida  
International  
University**



*The State Board of Education  
and The State Board of Regents are authorized to  
establish a degree granting university in Dade County*

FLORIDA STATUTES 239.012

## A UNIVERSITY IS BORN

On June 22, 1965, by an act of the Florida Legislature, the power was given to the Board of Regents to create a state university to serve Greater Miami and South Florida. But funding was not available until four years later when on July 11, 1969, the Board of Regents officially started this new state institution, named it Florida International University, and

selected Charles E. Perry, Vice Chancellor of the State University System, as the institution's first president.

This story will briefly outline the development of Florida International — an institution of unique character and purpose that has come about as a result of the assistance and encouragement of many people.

At that meeting in Jacksonville, thirty-seven months ago, the Board of Regents

charged President Perry with the responsibility to build a university that would serve the vast South Florida urban region. But, by the very choice of name for the new institution, the Board invited the University to think beyond the confines of a region, of a state, of a nation, to the needs of a world. The Regents dared Florida International to be one-world in both its viewpoint and in its educational mission.

## THREE BASIC GOALS

To meet this challenge, the University expressed its mission in terms of three basic goals — education of students, service to the community, and greater international understanding. The following will describe what was done to achieve these three important and exciting goals.

When the first cadre, numbering four, arrived on the Tamiami Campus site, they found an abandoned airport on 344 acres provided by the citizens of Dade County. The "Founding Team" gave the old control tower a fresh coat of ivory paint, borrowed some furniture, used a few cardboard crates, and began plan-

ning and developing a major state university in the largest metropolitan area in the United States without a public baccalaureate degree granting institution.

During the first several months, architects and consultants combined their efforts with an expanding Florida International staff to develop a comprehensive master plan. The master plan, entitled *The Birth of a University . . . and Plans for Its Development*, outlined in detail the actual operating procedure for the University through 1980 — its philosophy and its needs in terms of organization, curriculum, finance, building and staff requirements.



## INTERIM FACILITIES

Even though the Master Plan outlined the timetable for the University's major building program, interim facilities had to be located. At first the tower would suffice. Then five trailers were rented when the staff increased to 49. All structurally sound buildings on the old airport were patched up and put to use at an estimated savings of \$120,000 — one old hangar became the temporary library where more than 100,000 volumes were processed by a hard working crew of librarians; another became the physical plant and maintenance shop; another the physical education and recreation building; and another was designated for use by the Fine Arts Department.

In January, 1971, a 10,000-square-foot modular two-story office building was constructed at the cost of \$9.87 per square foot. As the staff grew from 59 in February, 1971, to 189 in September, 1971, four more trailers were rented and five were purchased. In January, 1972, the staff totaled 197; as of July, 1972, it had reached 308, and today, September 14, 1972 — the day of the official opening —



the number stands at 650.

One of the most memorable moments came in January, 1971, when 2,500 persons attended the Official Groundbreaking Ceremonies for the first building now named *Primera Casa*. The then Secretary General of the United Nations, U-Thant, gave a brief, but brilliant address, and Governor Reubin Askew presented an inspiring speech filled with encouragement for the University's international mission, as well as for the goals of the education of students and service to the community.

## MODEL OF TOMORROW

Another memorable event occurred in June of 1972, marking major progress in the planning for the University's Interama Campus. This was the signing of a document that holds the key to the fulfillment of a dream —

a dream of a truly international university working in concert with a major international project. Known as Interama, this center for educational, environmental, cultural and trade activities will bring about a level of economic and intellectual activity that may well serve as a model of what tomorrow's world can really be.

The Florida Legislature has mandated that, by 1976, Florida International develop this north Dade County site in conjunction with the total Inter-American Center project. Interama has been designated by President Nixon to be part of the nation's Bicentennial Celebration, and Florida International has been working with the Interama Authority, the Third Century Corporation and the Florida Bicentennial Commission to assure that close coordination is maintained with the plans for this most promising project.

The results of the University's physical planning in the early days were easy to see and hear — from blasting for the pilings of Primera Casa to the appearance of trailers in an office-like configuration, to the arrival of

the prefabricated office building — in sections on trucks from Fort Lauderdale; but of greater significance was the fact that the University, at the same time, was beginning to amass a cadre of academic planners capable of translating the institution's academic blueprint into meaningful learning experiences both inside and outside the classroom.

#### SERVICE BEFORE OPENING

One of the most significant decisions made during the planning stage was to operationalize immediately the University's service mission and thereby to learn firsthand what some of the community needs really were. Accordingly, Florida International did what no other new institution has ever done: The University activated its Division of University Services and Continuing Education in early 1970, and began to offer a broad spectrum of programs — all this two and one half years before the first full-time student arrived.

To date more than 75 major conferences have been conducted out in the community on such varied topics as drug education, Latin

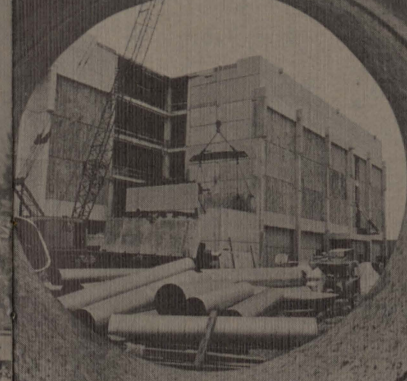
American literacy, mass transportation, urban sprawl, zoning, pollution and ecology. Many workshops have also been sponsored, including training programs for leaders in the Model Cities community, teachers of disadvantaged students, executives for airline food service companies and special programs for the men and women of the labor movement through the University's Institute for Labor Studies and Service.

The first Urban Agent program in the nation was also started — a program of unlimited potential in shaping the response of this and other urban universities in meeting tomorrow's needs. This Urban Agent program is based in Miami's "Model Cities Area" and helps the University to identify real needs and problems so that the institution can bring its resources and influence to bear in the rebuilding and revitalization of the inner city.

#### LAND-GRANT HERITAGE

This program is also a bold attempt to carry out the service philosophy as developed by the land-grant colleges and universities in translating the emerging agricultural technology of 100 years ago into practical uses and progressive programs for the nation's farmers. Florida International's role as an urban state university is not to teach farmers how to grow better corn. Instead its mission is to work with city people in an effort to create the physical, cultural, and intellectual setting which will enable us all to live richer and more effective lives in urban America.

The Migratory Child Compensatory Program is a further illustration of what the



University believes its responsibility is in helping to understand and to resolve some of the nation's critical social problems. The University is the Florida Coordinator for this migratory program which is financed by a 500 thousand dollar State Department of Education grant.

Thirty-five social educators have been assigned by Florida International to 24 Florida counties. The job of these specially trained people is to help the migrant child in all possible ways. Information on each child is computerized and fed into a national center. Now, for the first time in its history, the State of Florida will know as much about migratory children as it knows about migratory birds!

In another project, in conjunction with the Miami Beach Police Department, Florida International designed and conducted the training program for the police officers for the Democratic National Convention. The University saw this as a vital service need for the entire field of criminal justice, and jumped in where "angels feared to tread!"

#### COOPERATIVE EFFORT

In an effort to approach the urban and environmental problems on a regional basis Florida International joined with Florida Atlantic to establish a Center for Environmental and Urban Problems. This Center has been located at Fort Lauderdale and is an-

other demonstration of cooperation between the two public institutions in this section of the state. It also points out the fact that today's urban problems cannot be divided by county lines or, for that matter, by international boundaries.

The key to the successful conduct of all the University programs is to be found, of course, in the hands and hearts of a faculty and staff committed to the institution's three basic goals. Accordingly, in all the recruitment to date, the two questions asked of each prospective appointee were:

1. Are you genuinely committed to teaching and to counseling students as individuals?
2. Are you willing to make the community and the world your campus?

#### INTERNATIONAL

Invariably prospective faculty, staff, and students have asked about the "I" in the University's name. Because of the importance of the international commitment to the institution, five steps were taken to make this an international university:

1. The University established a Center for International Affairs to serve as a catalyst to encourage the development of research and service programs which will help enrich and strengthen relationships between and among the Americas and the world.
2. The College and each of the five Schools set initial goals for the recruitment of key faculty who by birth, academic training, overseas experience, and language expertise are internationally oriented.
3. The College and Schools are committed to "internationalizing" their curriculum, starting now and increasing in that direction over the next few years.
4. The Division of University Services and Continuing Education is planning an annual international conference and cultural series which will bring knowledgeable persons and performers to Miami and to the campus.
5. Student exchange programs will be encouraged to the extent that these are financially feasible. A major international student program is essential to the fulfillment of the University's international mission.

But to internationalize a publicly supported university involves more than all this: it involves an attitude, a tone, a feeling, an understanding and a willingness to look at education beyond the traditional borders of the United States or Western Europe. And it involves a desire to be truly concerned about the problems of the world — not just the problems of this region, of this state, of this nation.





## LATIN OBLIGATION

By the University's geography, however, it has a special obligation to work with the thousands of Cubans and other Latins residing in Greater Miami, America's fastest growing international center. Several special programs for these individuals have been developed already — the Cuban CPA training program is one major example where the University's training role has been effectively utilized.

Florida International has already started to establish close ties with various nations and institutions in the Caribbean. In addition, the University is currently exploring future working relationships in South and Central America.

All of these activities are a part of the University's effort to become a truly international institution in reality as well as in name.

This will not happen overnight. The journey will be a long one; but the course has been charted, and the University is under way!

One aspect of the academic organization that is of great interest to all faculty and staff is the service role for the College of Arts and Sciences in support of the Professional Schools. Thus the University has endeavored to recruit a faculty in the College of Arts and Sciences capable of accomplishing two complementary goals. The first is to provide such training in the humanities, social sciences, or the natural and applied sciences as may be required by students enrolled in the Schools of Business and Organizational Sciences, Education, Health and Social Services, Hotel, Food and Travel Services, and Technology. The College's second goal is to serve its own students, especially those who may want the in-depth training required for graduate school.

## TEAM TEACHING

The University is also encouraging team teaching to accentuate interdisciplinary relationships so essential to the responsiveness and vitality of the institution's faculty and academic programs.

Florida International's non-traditional grading systems represent yet another significant development in the design of its curriculum. The

experimentation which the dual system of grading makes possible should contribute immeasurably to the effectiveness of the teaching-learning process particularly in the School of Education with its performance-based curriculum design.

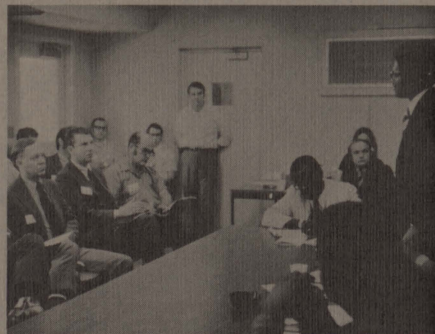
All of the discussion to this point centers around Florida International's concern to be ready for students who will start classes on September 19 to share those final birth pains. With an opening enrollment of more than 5,000 students, it is clearly apparent that Florida International will begin operation with more students than any other University in the history of the United States.

Florida International students give every indication of being extremely anxious to seek a college education. To meet their needs, as well as to assure maximum utilization of space, the University will be open from 7:00 a.m. until 11:00 p.m.

Although the 1965 enabling legislation authorized this state university to be a four-year baccalaureate institution with graduate programs, the Board staff and the early planning team decided to open Florida International as an upper division and graduate institution. This decision was reached primarily because of the high quality of academic programs offered by the community colleges in this region.

## AREA COORDINATION

Broward Community College to the north, Miami-Dade, with three campuses in this county, and Florida



Keys Community College to the south, provide the mainstream of Florida International's students. Coordinating councils were established in 1970 to work with each of these community colleges, both to determine curriculum needs and to assure proper articulation and coordination.

In essence, these three institutions have played an invaluable role in all the University's planning and programming. These relationships have been both valuable and stimulating to faculty and administrators alike. Indeed, the University has made extensive use of community college faculty and students to help in all its planning.

In addition to the regular program of studies, Florida International in conjunction with the State University System is offering degree programs throughout the entire state with the External Degree — one of the most exciting developments in the field of education.

## A FIRST IN SPORTS

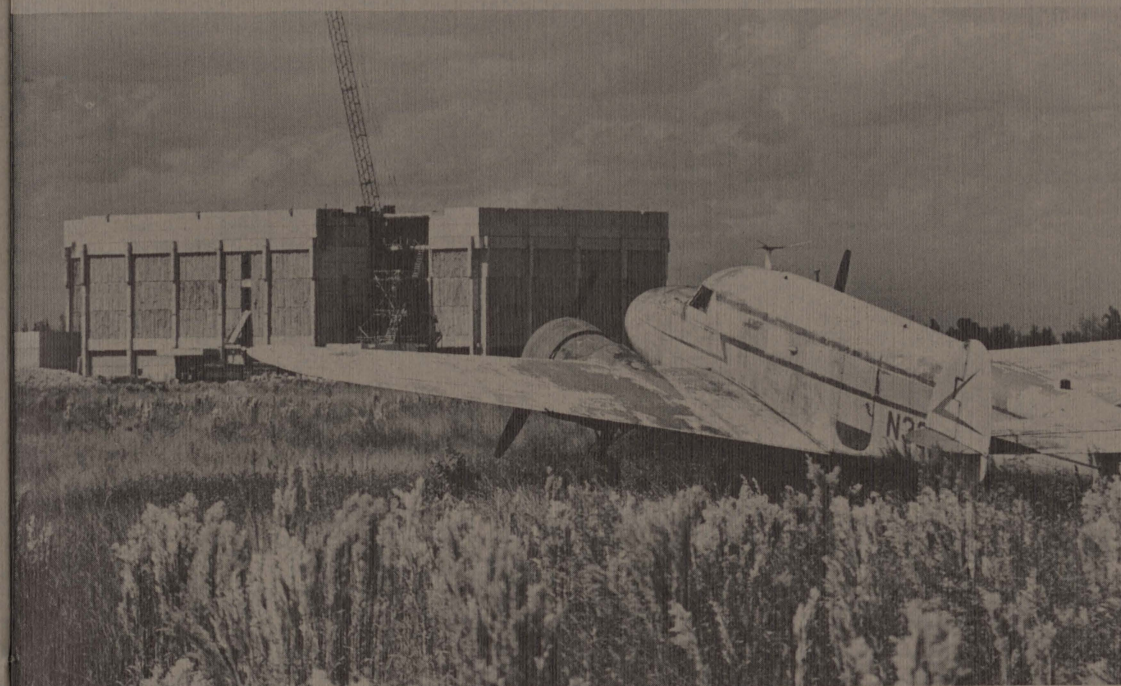
And vital to the total education program, both internally and externally, is an outstanding sports and recreation program. The University's decision to have recreation fields and facilities

and five intercollegiate sports in the initial year is a first for American higher education. Florida International began with an operating budget of \$350,000 and a fixed capital outlay program of \$1,400,000. The University started this fiscal year with an operating budget of almost \$10,000,000 and a fixed capital outlay release of approximately \$24,000,000 — a major funding program to date . . . but only a prologue to the future.

In closing this story about the birth of Florida International, the University wants to pay special tribute to the Florida Legislature,

State Board of Education, Board of Regents and to the people of Greater Miami and South Florida. Their support has been tremendous! They have greatly helped the Florida International faculty and staff to develop a University that will proudly take its place as a full-fledged member of The State University System

of Florida — an institution that is totally committed to service to its students, its community and its world.



## PRIMERA CASA



The planning for Primera Casa ("First House" in Spanish), the first major building on the Tamiami Campus of Florida International University, began in November, 1969, two months after the original planning team arrived in Miami. The architects appointed by the Board of Regents were Greenleaf/Telesca, the same firm that had been retained to work with the University in developing the Master Plan. While Florida International's planning staff recognized the advantages of completing the Master Plan prior to building design, it was obvious that time would not allow this luxury.

Since the University had no assurance of obtaining additional capital funds prior to opening, the initial planning was oriented toward opening with one building; thus, the working name of "Multi-Purpose Building" was adopted. Included in the functions to be accommodated were classrooms, teaching laboratories, faculty office areas, administrative office areas, library, food service facilities, book store, student activity areas and media center. Also included was the State University System's first Regional Computer Center, serving both Florida International University and Florida Atlantic University.

During the early planning, emphasis was given to making the building very flexible, even though each floor is the size of the playing field in the Orange Bowl. This concept was adjusted to provide a building that was economically possible. To the degree feasible, office areas were designed to be convertible to other functions such

as classrooms, laboratories and lounges. Even as the building was being constructed, the flexibility was utilized. When funds for the University's second major building were received and when it was determined that faculty offices and general classrooms could be housed in the second building, the areas that had been designed for faculty offices in the first facility were converted to house student activity space, faculty and student lounges, expanded media center and general classrooms.

Despite Primera Casa's massiveness — 200 thousand square feet of space — attention was also given to creating a human scale to match the concern for the individual student which has characterized all the University's academic planning. To achieve this human scale and to emphasize the critical importance of the aesthetic, Albert Vrana, a noted artist and sculptor was commissioned to create a mural for Primera Casa. His "Four Races" stands as a constant — and dramatic — reminder that Florida International serves all people — rich or poor, female or male, young or old — of all races.

As an additional part of the "humanizing" program, a bold color and material design was created for each floor. A distinctive signage program, using international symbolism for the building and the campus, was adopted to contribute to the cultivation of a friendly and interesting environment for learning and living.

Besides the building architects, other professional advisors for landscape and interior design were engaged by the University. The firm of



James E. Voss designed the landscape plan which integrated the various planters with the roadway, the building and the buffer zone. To advise on interior, the University employed the nationally known firm of Henry End, Inc. The signage for the campus was developed by Gart Urban Associates. Interior roads and parking lots, continuing under construction, were designed by Greenleaf/Telesca and coordinated through the State Department of Transportation, with Troup Brothers, Inc., doing the construction. The construction of the building was by McDevitt & Street, Charlotte, North Carolina.

### Vital statistics of Primera Casa

Total Gross Area . . . . .	200,350 sq. ft.
Total Cost of Building . . . . .	\$5,678,550
Cost Per Gross Square Foot . . . . .	\$28.34
Construction Period . . . . .	18 months
Number of General Classrooms . . . . .	42
Number of Student Stations in Classrooms . . . . .	1,992
Number of Teaching Laboratories . . . . .	12
Library Area . . . . .	29,312 sq. ft.
Book Stack Capacity . . . . .	150,000 volumes

**LAS CUATRO RAZAS**  
**(The Four Races)**  
 by Albert Vrana

As we stood at the Ground-breaking Ceremonies for the first building, I heard the Honorable U Thant, Secretary General of the United Nations, appeal for international understanding. How fitting, I thought, that Florida International University will soon dominate higher education in South Florida. Miami points like a probe into Latin America culture to the south. It would not be enough for this university to be international in name only, but to be truly international it must recognize the opportunity to inject a mixing of culture in the life that surrounds it.

This influenced me to title my sculpture "The Four Races" (in Spanish). I hope this may begin to expose the faculty and student body to a new realization of internationalism, different races and ethnic backgrounds. I chose the theme "The Four Races" because I see in the lack of understanding between races the biggest obstacle and the continued division of the world's population. Compatibility between races is of monumental importance to the youth of today, for incompatibility stands as the largest roadblock toward a real one world.

The bold, massive architectural design, the use of natural concrete and the pedestrian traffic flow all dictate an environment in which I feel my sculpture must be an integral part. The sculpture must relate to this specific area. So with these predetermined components well in mind, I proceeded with my design in bronze and concrete.

With my sculpture for Primera Casa, I have tried to show a three-dimensional contemporary interpretation of the four races of man. Inter-connected yet separate, with a common background. Some say this background resembles an urban skyline. I leave the viewer to his own personal and different interpretations. The relationship to a family concept, I think, is most strong. The sculpture also points out the division, yet the beginnings of understanding.

In my design of bronze and concrete, I hope to project the viewer's thinking into the unity of the human family and the advantages of related differences, but most of all to the direction young people have taken toward compatibility.



George A. Smathers  
 Attorney  
 Thomas C. Wasmuth  
 Chairman of the Board, *Burdines*  
 S. Hayward Wills  
 President and Chairman of the Board, *GAC Corporation*  
 Sonny Wright  
 President, *Universal Real Estate, Inc.*  
 Charles J. Zwick  
 President, *Southeast Banking Corporation*

The program printing was made possible through the generosity of the following companies:  
 Eastern Air Lines  
 GAC Corporation  
 The Miami Herald Publishing Company  
 Southeast Banking Corporation  
 Southern Bell  
 Florida International University extends its appreciation to these public-spirited business organizations for their continued support of higher education.



in mind, I proceeded with my design in bronze and concrete.

**FLORIDA INTERNATIONAL  
UNIVERSITY**

**BOARD OF ADVISORS**

- Elaine Bloom  
*President, National Council of Jewish Women*
- Alvah H. Chapman, Jr.  
*President, The Miami Herald Publishing Company*
- Ofelia Fernandez  
*President, Cuban Education Board*
- Theodore R. Gibson  
*Rector, Christ Episcopal Church*
- Enrique H. Gutierrez  
*Chairman of the Board, EHG Enterprises, Inc.*
- Charles Harris  
*President, Florida AFL/CIO*
- Daniel Neal Heller  
*Attorney*
- Paul L. E. Helliwell  
*Attorney*
- R. Kirk Landon  
*President, American Bankers Life Assurance Company*
- Sylvan Meyer  
*Editor, The Miami News*
- Julius W. Phoenix, Jr.  
*Partner-In-Charge, Haskins and Sells*
- Joseph Robbie  
*Managing Partner, Miami Dolphins*
- William S. Ruben  
*President, Jordan Marsh*
- David W. Schornstein  
*President, Dow Chemical - Latin America*
- George A. Smathers  
*Attorney*
- Thomas C. Wasmuth  
*Chairman of the Board, Burdines*
- S. Hayward Wills  
*President and Chairman of the Board, GAC Corporation*
- Sonny Wright  
*President, Universal Real Estate, Inc.*
- Charles J. Zwick  
*President, Southeast Banking Corporation*

**FLORIDA INTERNATIONAL  
UNIVERSITY FOUNDATION**

**BOARD OF TRUSTEES**

- John K. Aurell  
*President*
- Lester R. Johnson, Jr.  
*Vice President*
- Donald L. McDowell  
*Treasurer*
- Patrick M. Conway  
*Secretary*
- Marie Anderson  
Bernardo Benes  
Jordan Davidson  
Victor I. Eber  
Leon J. Ell  
Gui L. P. Govaert  
Jay Janis  
William E. Moffett  
Ricardo Nunez  
W. James Orovitz  
Carolyn L. Pearce  
Frank H. Pearce  
Charles E. Perry  
Thomas L. Wolfe  
Sonny Wright

*The program printing was made possible through the generosity of the following companies:*  
Eastern Air Lines  
GAC Corporation  
The Miami Herald Publishing Company  
Southeast Banking Corporation  
Southern Bell  
*Florida International University extends its appreciation to these public-spirited business organizations for their continued support of higher education.*



*TAMIAMI TRAIL*  
*MIAMI, FLORIDA 33144*