

Utilities

MB dev
June 16, 1919.

Mr. Avery C. Smith,

Miami Beach, Fla.

My Dear Mr. Smith:-

I have your letter of the 12th. As you are no doubt aware, we cannot run a street car line on the property calling on each individual's business. I think you very much exaggerate the importance of a street car line being right up to your door. With your personality and your equipment, if you cannot attract your customers one block away from the car line, there must be something wrong with your equipment.

I certainly would like to help you all that I could in reason and am willing to do so, but I again repeat that I think you are annoyed over troubles that really do not exist. Where the street car line crosses, you will have five times as much patronage as you had ^{be} before and you will have to increase your plant to take care of it, and even if the street car is a little ways away, it will not hurt you a bit.

Yours very truly,

CGF:GA

W. E. BROWN
CIVIL AND LANDSCAPE ENGINEER
MIAMI BEACH, FLA.

May 3, 1919.

Mr Carl G. Fisher,
Indianapolis, Ind.

Dear Sir:

We are ready to locate the street railway bridge over the Collins Canal at Alton Road but to do so in such a way that the railway will cross on the easiest and most desirable curves, the location of the proposed track on Alton Road should be known. That is, how many feet east of the west property line of Alton Road will be the center line of the railway?

Also, how many feet southeast or northwest of the center line of Dade Boulevard, (the street parallel with Collins Canal) is the center line of the proposed railway?

If you can secure for me as soon as possible this information, we can build the bridge abutments where they can be reached by the railway with the proper curves at the canal crossing.

Yours very truly,

W E Brown

WEB

May 6, 1919

Mr. W. E. Brown,
Miami Beach, Florida.

Dear Sir:-

Replying to yours of the 3d, go ahead and locate the bridge and where the railway will run. You will have to ride on it considerable, so locate it accordingly.

I would think that about twenty feet east of the west property line of Alton road would be proper which would somewhat hide the line of poles necessary to carry the wires.

Yours,

CGF/z

May, 22nd, 1919.

Mr. W. E. Brown,
Miami Beach, Florida.

Dear Brown :

Am sending you a catalog of lamp posts and the discount sheet. Wish you would decide about which posts would be most suitable for Lincoln Road. We want to look around at the different kinds and make up our minds whether we want to buy them in iron and or make them out of concrete.

The other hundred posts that I told you to look out for, were not shipped. We couldn't get them.

Yours very truly,

CCF:R

AVERY C. SMITH

OWNER

Smith's Casino and Biscayne Baths

MIAMI'S PIONEER BEACH RESORT

ESTABLISHED 1908

SUCCESSOR TO
SMITH & WARR AND
BISCAYNE NAVIGATION CO.

Miami Beach, Fla., 6/12 - 1919.

Mr. G. Fisher
Miami Beach Fla.

Dear Sir:

Business prospects on
this Beach are looking the
brightest ever, every one
is boosting, and things
look very promising, I
am doing what little I
can in the way of increas-
ing and bettering my
facilities and in doing
so am creating more or
less favorable comment

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Miami Beach, Fla., _____

ending in a small way
to attract attention to the
general development taking
place all over the Island.

Now::: there is only one
little cloud that hangs
up in the horizon of
my future business here,
it can be easily lifted
but, as with all clouds
it takes a Master to
control them.

You in this case
are the master, as you have

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Miami Beach, Fla., _____

been from the start with
the big things that have
been done here.

But; to the point:

"Therolley terminus" on the
south end of the Island,
and one I wish is a
fair chance with com-
petition, if you stop the
road at Irish St., it will
be much easier for the
public to walk a short
distance up to The Harder's
Place than it will be
for them to walk much

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further to come to me.
In other words if the road
terminates there and they
want to come to my
place they must walk.

If on the other hand
the road comes to Biscayne
assume it will give me
a chance, and at the
same time those who
want to go to Stardie's
can get off at First St.
Every one would
be equally served

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Miami Beach, Fla., _____

with a Biscayne Avenue
terminus and besides
it the northern termina-
tion of the island's
traffic by high way
and always has been.

You will do me a
great personal and
business favor by bring-
ing yourrolley road to
Biscayne Avenue, and
although I realize my
good will or influence
are worth little to you

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BISCAYNE NAVIGATION CO.

Miami Beach, Fla., _____

It does seem as though
all of us "pioneer developers"
should work together
for each other's good
and the general
development of the
Island.

I thank you
careful consideration
of my statement of
facts as they appear
to me.

Very Respectfully Yrs
Avery C. Smith

June 20th, 1919.

Mr. Armstead Brown,
Miami Electric Light & Power Company,
Miami, Florida.

MB Law

Dear Sir :

Replying to a personal letter written some time ago
by Mr. Hyman to Mr. Lummus, regarding conditions at the Beach :

We would not care to continue the building of houses
and the promotion of large hotel interests at the Beach and have
to depend upon the present system of electric service or the
present management and their utter disregard of our requirements -
and also the attempt on the part of the present management to shift
the blame and responsibility on burning motors out at the Beach.

We undoubtedly could purchase power from a well organized
company in Miami cheaper than we could make it, providing the Miami
company was in the business to sell us power, look after our
requirements and not sidestep difficulties or outrageously
overcharge us for our requirements.

I am indeed sorry that it was necessary for us to build
either the electric light plant or the street car line. We would
much prefer to see other interests go ahead with this work as we
have enough to do in our other lines of development - but it
seems to be necessary for us to go ahead in order to get
efficient service.

Yours very truly,

CGF:R

MB deal

June 20th, 1919.

Esterline and Angus,
Lemcke Annex,
Indianapolis, Indiana.

Gentlemen :

We are going to install an electric light and power plant at Miami, Florida, to furnish electric light to a large hotel of 300 rooms, some 100 cottages, and to furnish power for an electric railway which will have about 8 miles of track.

Personally I do not know whether to purchase a steam plant or a Diesel plant. Will you take this matter up for me and give me some advice as quickly as possible ?

I enclose you a letter from the Midwest Engine Company.

We can get oil at a very reasonable price at Miami ; coal is very difficult to obtain - also good water for steam boilers is difficult to obtain. We have lots of salt water available and an artesian sulphur water that is not good for boilers.

Yours very truly,

GGF:R

MB. dau.

July 8th, 1919.

Mr. Armstead Brown, Division Solicitor,
Florida East Coast Railroad,
Miami, Florida.

Dear Sir :

Replying to yours of the first : In regard to the extracts from Mr. Hyman's letter, I am continually reminded of the fact that Mr. Hyman will not come out fairly and admit the many troubles which we have had at the Beach and which are well known to all the Beach residents - and that he continually side-steps the actual situation of our burnt-out motors. You, yourself, must remember some of the remarks that were made at the Council on the night that this question was in debate. It is hardly possible that three motors, all practically new and in good running order, would simultaneously burn out from lack of oil. Aside from any criticism against the Electric Light Company, don't you think that this particular statement is rather ridiculous ?

It would be foolish for us to attempt to operate hotels and more motors on our side of the Bay with the present equipment and with a man like Mr. Hyman in charge of the proposition on the other side of the Bay, who would not meet a situation fairly, acknowledge the troubles and try to correct them. We never would have had very much complaint if Mr. Hyman had been entirely fair in the matter, and if he had said to us that he knew his line was causing us some trouble but that he was trying to better it - but instead of doing this, he continually tried to evade the exact condition of affairs and put the blame on us.

I do not believe the statement at all from the Huff Laboratories because Mr. Huff himself is the man who furnished us with the complete report on our troubles.

It seems to me that the best thing we can do is to go ahead and put in a plant that will take care of our wants - and later, if the company on the other side can show us that they can take care of our wants, we, for one of the stockholders, would be very willing to transfer the plant to one large, competent company that could take care of all the needs of both the Beach and the Mainland, and the future growth of both.

Running Public Utilities is certainly not part of my ambition.

Yours very truly,

GCF:R

OFFICERS:
JAMES H. SNOWDEN, PRESIDENT
J. E. LUMMUS, VICE-PRESIDENT
JOHN H. LEVI, SECY-TREAS.

THE MIAMI OCEAN VIEW COMPANY

OWNERS OF STAR ISLAND

OFFICE: FIFTH STREET AND ALTON ROAD
MIAMI, BEACH, FLA.

DIRECTORS:
JAMES H. SNOWDEN
J. E. LUMMUS
JOHN H. LEVI
CARL G. FISHER
HENRY McSWEENEY
FRANK B. SHUTTS
ARTHUR C. NEWBY

July 23, 1919.

MB
Dev.

Mr. Carl G. Fisher,
442 N. Capitol Ave.,
Indianapolis, Ind.

Dear Carl:-

I did not think I would write you any more in regard to the water proposition but Mr. Pancoast tells me that he has just written you.

I had Price, as your lawyer, and Shutts, as ours, make the City a proposition at the last meeting to take over our systems, paying us several thousand dollars down - I forget the exact amount - as first payment, and arranging for semi-annual payments until paid for - giving them ten years - with interest at 6% on deferred payments. The City did not accept this proposition and came back at us with a proposition to pay us \$1,000.00 down - each Company - and agreeing to pay the balance in five years. The City state that they do not care to spend their bond money, of which they have some thirty or forty thousand dollars, to buy these systems but wanted that amount to put in new lines on property other than that of the Alton Beach Realty Co. and the Ocean View Co., as I take it.

As you know, the Miami Beach Improvement Co. is obligated to its property owners to furnish them with water, according to their deeds.

Our Attorneys state that we should require considerable payment down on this property, as we never have any assurance as to what some future Council may do providing the water should pay out or some of the pipe lines should pay out. I stated at the last Council meeting that they should get over the idea that we were trying to hand them a water system, as neither of the Companies was anxious to sell, but had reduced the price considerably from cost simply because we thought that the City should own their own water system, and not because we were trying to get rid of ours or unload it on the City. For my part I am willing to give them sixty days' notice to make other arrangements for their water as the Ocean View Co. is furnishing it to them now at a loss, since they have allowed the two Casinos at the other end to hook onto their lines. I do not know what

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J. E. LUMMUS, VICE-PRESIDENT
JOHN H. LEVI, SECY-TREAS.

DIRECTORS:

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J. E. LUMMUS
JOHN H. LEVI
CARL G. FISHER
HENRY MCGWENEY
FRANK B. SHUTTS
ARTHUR C. NEWBY

THE MIAMI OCEAN VIEW COMPANY

OWNERS OF STAR ISLAND

OFFICE: FIFTH STREET AND ALTON ROAD
MIAMI, BEACH, FLA.

Mr. Carl G. Fisher---Page #2

attitude you wish to take in this matter, but I think we have both
been more than fair.

Yours very truly,

THE MIAMI OCEAN VIEW COMPANY

John H. Levi
Secretary.

JHL-G

CC to
Mitchell D. Price.

THE MIAMI OCEAN VIEW COMPANY

MIAMI, BEACH, FLA.

July 23, 1919.

Mr. Frank B. Shutts,
Shutts, Smith & Bowen,
Miami, Fla.

Dear Mr. Shutts:-

I am enclosing a copy of our proposition made to the City of Miami Beach May 7, 1918, agreeing to furnish them with water up to January 1, 1919, also of their acceptance signed by the City Clerk.

I just had a talk with Mayor Pancoast a few moments ago and told him I did not think that the Ocean View Company could accept the proposition that the City made them at the last Council meeting of paying us \$1,000.00 down. He stated to me that he did not think the Council had had time to consider the matter at the last Council meeting, owing to the fact that the City Attorney made a statement that he had been trying to get in touch with our lawyers - meaning you and Price & Price - to get the matter in some concrete form so that the City could decide on it. Mr. Pancoast also said that Judge Gautier made the statement at the meeting that he had tried three times to get in touch with the Company's lawyers to get this matter straightened out. I informed Mayor Pancoast that I did not understand the Judge to make that statement and did not hear him make it, but as a matter of fact I went to Gautier personally to ask him if he would not get in touch with our lawyers, and he stated that we should let our lawyers get the proposition up and turn it over to him to consider. Again, I happened to be present with you and Mr. Mitchell D. Price, in Mr. Price's office, when they telephoned Gautier to come down to the meeting so that we could come to some agreement, and Mr. Gautier refused to come down.

Mr. Pancoast says he has written Mr. Fisher explaining the matter to him, - that the City did not have the money to take over these lines, as they needed all their money to make extensions, and as far as the Ocean View Company is concerned in this matter I do not feel that we should be obligated any longer to furnish the City with water. I would prefer to give them sixty days' notice to make some other arrangement. I do not know what attitude Mr. Fisher will take in this matter, but as the matter stands now Mr. Fisher is not furnishing water to the City of Miami Beach, but the water is furnished by the Ocean View Company.

Mr. Frank B. Shotts--Page #2

I do not feel that \$1,000.00 down is enough to pay on this system, especially as we have reduced the price below cost, and we are not over-anxious to sell it.

I also understand that the Miami Beach Improvement Company is obligated to its property owners to furnish them water. I am not so sure about the Ocean Beach Realty Company. However, the City has already taken over the pipe lines that belong to Lummus and which are laid on the old Ocean Beach Realty Company's property. I believe, therefore, that you and Mr. Price will agree that if Mr. Fisher and the Ocean View Company do turn over their lines and water systems that they should be paid something down with a guarantee of semi-annual payments besides interest on the money. If the City should put in a system they would have to issue bonds for it; therefore, I do not see why they should not take some of their bond money to pay for a system already installed.

Yours very truly,

THE MIAMI OCEAN VIEW COMPANY

(Signed) John H. Levi

Secretary.

LAW OFFICES
SHUTTS, SMITH & BOWEN

FRANK B. SHUTTS
WILLIAM P. SMITH
CRATE D. BOWEN

J. S. BENZ
J. P. SIMMONS

MIAMI, FLORIDA, July 24, 1919.

COPY

MRS dev

Mr. John Levi,
Secretary, The Miami Ocean View Company,
Fifth Street and Alton Road,
Miami Beach, Florida.

Dear Mr. Levi:-

The Miami Ocean View Company

Your letter of the 23rd instant, with enclosures as stated, is received. I cannot understand Mr. Gautier's statement that he made futile efforts to get in touch with the attorneys representing the companies proposing to sell these water systems to the City. So far as I am concerned, Mr. Gautier would have had no trouble whatever in getting in touch with me, and it is hard for me to believe that he made three efforts to do so. With the exception of the day my new little daughter arrived, viz.: July 7th, I have been at my desk every day, all day, since June 5th. I have not been away a minute, and our telephone system is working perfectly. As you suggest, Mr. Gautier refused to come to Mr. Price's office to meet him and me before I prepared the Ordinance which was presented to the City Council covering these matters.

Personally, I should not be in favor of making any considerable concession on the part of our company, and I should not advise Mr. Fisher to make any great concession on the part of The Alton Beach Realty Company. We certainly do not want to be placed in the position of letting the City have these properties on long time payments with no cash payments, and perhaps be compelled to take them back in a depreciated or ruined condition several years later. I am willing to take a mortgage on the water systems which we sell for one-half of the amount of the purchase price, to be paid in installments covering a period of ten years, the mortgage to cover all extensions made by the City; although, to be perfectly frank, I have grave doubt as to whether or not the mortgage of the City covering extensions would be valid. With one-half the money down and annual payments covering the balance, we could afford to take the risk of the validity of the mortgage on the extensions, but I do not believe we ought to take it otherwise.

My view is that if the City will not accept substantially the offer which was covered by the proposed Ordinance, both companies should withdraw their offers and give the City notice that after a reasonable length of time it must make its arrangements for water service elsewhere. I assume that

LAW OFFICES

SHUTTS, SMITH & BOWEN

COPY

FRANK B. SHUTTS
WILLIAM P. SMITH
CRATE O. BOWEN

-- 2 --

J. S. BENZ
J. P. SIMMONS

MIAMI, FLORIDA

as long as we are willing to continue to furnish water to the City at a loss, or to assist the City similarly in other enterprises, the City Council will be willing to let us do it; but we shall have to call a halt sometime, and as Mr. Fisher particularly will be compelled some day to stand up for his rights, it seems to me that we should do it now, rather than establish precedents which will be hard to break later on.

Yours sincerely,

FBS:h

MB dev.

February 16th, 1920.

Mr. Frank B. Shutts,
Burdine Building,
Miami, Florida.

Dear Frank :

The telephone service over here is so universally rotten that some of our residents are considering getting up a company and putting in a telephone system for the Beach and cutting out any connection whatever with Miami.

It is almost impossible to get any connection with Miami - it takes one and two hours to get a call thru. A meeting will be held in a very few days to decide what can be done. In the meantime, however, let me know what you have in mind. I don't want to be mixed up with another telephone company - but I certainly want better service than we have here. If your company will make arrangements to improve the service we might be able to hold off awhile, but the residents are not going to put up much longer with present conditions.

Let me know what can be done.

Yours very truly,

CGF:R

MB dev
April 27th, 1921.

Mr. Frank B. Shotts,
c/o Shotts and Bowen,
Miami - Florida.

Dear Frank :

I have been thinking a lot in the past three months about the Deep Water situation and the Electric Car Line situation - and something surely must be done soon if we are ever to have Deep Water for Miami. These remarks bring me to a complicated situation that I have been considering for some time - and that is the Street Railway system in connection with Miami's needs.

I have been asked by Mr. Robinson to come over and talk to the Council tomorrow night and see if it is possible to interest them in the purchase of the Railway System and Electric Light & Power Plant. Miami should have an Electric Railway extending out at least six or eight miles - north, south and west, and probably with a belt line. It would be a great thing for Dade County - and there isn't any possible chance to have such a line from private funds. If such a line were built, it would be necessary to take over our line as the largest paying unit of the whole system.

Now, as you know, I built the Electric Light Plant and Electric Railway because we couldn't get anybody else to build it and because it was necessary to the development of the Beach - and it has been the biggest thing we have done for the Beach. But we don't need this outfit any more and I don't care to be burdened with either the investment or the troubles that go with it - and I think the County should have it and maintain their own street car system and put Miami up to date and on the map. This, of course, brings us to another snarl :

The Plant, etc, is located in Miami Beach, as you know, but it is located on a part of a piece of property which the County should have as a Dock for Deep Water. Mind you - I am not advocating putting the Docks over on this side, but I am thoroly convinced that none of us will live long enough to see 25-feet of water in Miami - and we could have 25-feet of water at the Peninsula Terminal Docks in eighteen months if the general interests here would get together. If the County owned this property they would have over 2500-feet of bulthead on 16' of water now, and would have 11-acres of ground that in a few years will be the most valuable piece of ground in the whole State of Florida - and the County would be in a position to demand of the Government that they keep their Contract immediately and take care of the jetties and the bar which is rapidly forming on the jetties. We are almost in the position now of having ships in the harbor that cannot get out. In fact, it is really a serious situation with the City of Miami, now in the harbor and drawing 16' of water when there is only 16' of water on the bar. Altho' the steamer is laying

Mr. Frank B. Shatts. #2. April 27th, 1921.

in 18' of water, there is only 16', as stated, on the bar, and it is shoaling up considerably and by next Fall we may only have 14' on the bar. But until the City of Miami clears her skirts with the Government, she would be in no position to put up very much of an argument.

I don't want to get into a long drawn out argument with the City regarding the Docks, because we have explained to them several times that we did not go into the deal for profit. I purchased this land and have spent about \$200,000.00 on it to prove my point, and to protect both the Causeway, the County and the City interests from having this land fall into the hands of people who either would not or could not carry out the plan of having a beautiful harbor.

If it will help matters generally, I will be very glad to sell the Street Car Line and Electric Plant and this 2600-foot of bulkhead to the County and the City, and not only to sell it to them at my actual cost (which is less than they could do the job for) but I would be willing to make a substantial reduction from my actual cost.

I feel that Deep Water is the biggest thing that is necessary for Miami. A lot of other things are necessary and certainly a Street Car System in Miami is necessary - but the Street Car System and Deep Water are so tied together at this particular time that the little tangles keeping us now from going after the Government should be untied quickly, and all the animosity and contention between Miami and Miami Beach should be wiped out quickly.

In offering this 11-acres to the County, together with the Electric System, I believe that a great deal of good can come from their purchasing same; and I also believe that it will put the County and the City (if the two go together, and I am not just sure how they will operate) in a position to go after the Government and get some results. It will also put them in a position to build a street car line around the City of Miami, which will be one of the best things that can possibly happen in the outlying districts, for real estate as well as for the convenience to the people.

Please bear in mind, again, that I am not advocating the City changing their Docks from the present location to the 11-acres to which I refer on the Causeway - but lets get Deep Water in to some dock inside the harbor as quickly as possible, and then if the Government and the City and the County want to continue digging after 25' across to the City, they can do so, but in the meantime we can get ships into some dock inside the harbor with more than 20' of water. I believe thoroly that the announced intention and this 'getting-together' of these interests will be a big boom for all real estate interests next season, will bring a lot of additional new money from the North, and will also show that Miami is keeping up speed in improvements.

I called you up yesterday to talk this matter over with you but found that you were in New York.

Mr. Frank B. Smiths. #3. April 27th, 1921.

I am now dickering with a large Oil Company for a big part of this 11-acres, but will try and hold off any sale until I hear something definite from you and the other people interested, as to whether you think this plan can be carried thru.

Personally, I want to see Deep Water and ships coming into our harbor while I am yet alive.

Yours very truly,

CCF:R

July
26th
1921

MB dev

Stone & Webster,
147 Milk Street,
Boston, Mass.

Gentlemen:

I have lately completed at Miami Beach, Florida, a first class Electric Light & Power Plant connected with the Street Railway System, operating between Miami Beach and Miami.

At the present time there is a company of citizens of Miami who are trying to get together sufficient funds to purchase this plant from me and I believe there is some demand by the city property holders to extend the street car tracks in the city of Miami to outlying districts and in some way hook up their plant with ours.

Our company doesn't care to be in the street car business or the electric light and power business but it was necessary for us to build this plant in order that we might have proper transportation between Miami and the Beach. Our franchise grants us a ten cent fare of which we pay one and a half cents to the County Commissioners for the use of their rails and the Causeway, a distance of three and a half miles of our total trackage of about eleven miles.

We have had as much as four hundred receipts in one day from the street car company and while the plant has not made any profit up to the present time, it has every opportunity of doing so in the future, however, we want to sell the plant and we are willing to sell it at a considerable loss to ourselves. If you are in the market for a first class plant now, let us hear from you.

We have a total investment of about \$800,000.00 not including the land. The plant is beautifully located on some very valuable land, adjacent to the causeway and with several hundred feet of bulk-head frontage on the city channel which carries eighteen feet of water. The land on which this plant is located, is going to be very valuable within the next three or four years. Both the city of Miami and of Miami Beach are growing very rapidly, and it has been estimated by conservative men in this work that the true city will have a population of ~~about~~ hundred thousand people in less than six years.

I will be pleased to give you further information if you are interested.

Very truly yours,

CGF:EM

DAYTON WRIGHT COMPANY
DAYTON, OHIO
U. S. A.

MB dev.

DIRECTOR
H. E. TATE
C. F. REYNOLDS
A. P. SUGAN, JR.
K. W. ZIMMERSCHIED
G. M. WILLIAMS

August 30, 1921.

OFFICE OF PRESIDENT

Mr. Carl G. Fisher,
Indianapolis, Ind.

Dear Carl:-

I returned today from two weeks' stay in the East.

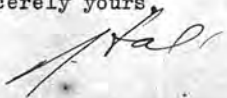
Humpage came up from the South and I luckily caught him and we spent quite a little time together, but as far as raising some money is concerned, there is nothing that has come up that looks at all hopeful. Humpage tells me that things were in fairly good shape and that he does not believe there can possibly be any hardship without additional funds during the next three or four months. I think it best to ride along and see if something will develop rather than press matters. I took Humpage with me to see a man named F. M. Tate who was in Dayton for a number of years and President and General Manager of the Dayton Power & Light Company, and an intimate business associate of Fathers during that time. About five years ago he went to New York with the Brady interests there. They were heavily interested in Public Utilities, Power Companies, Street Car Lines, etc. During our visit with Mr. Tate he told me that they had gotten rid of every street car or traction company security which they owned.

Humpage and I explained to him the Miami situation, giving him the capacity of the power plant, gross earnings, and the trackage and street car operation. He says that inasmuch as this property was built during the time of peak costs that he believes a re-valuation on a basis for a bond issue would not total over 50% or possibly 60% of the costs. After giving this matter a good deal of thought it seems to me that we could afford to go to almost any extremes to sell this property to the County or to the City of Miami. With no earnings to show on account of just starting operations it would be an impossible job to put a preferred issue on the property and a bond issue could only be put on on a basis of the earning being 2 $\frac{1}{2}$ or 3 times the earning interest and sinking fund requirements. Humpage agrees with me in this thought and I have arranged to see him again before he returns South to talk over with him as to a line of approaching the City or County. Of course I don't want to do anything or suggest that he do anything except through instructions from you. Possibly the latter part of the week I can run over and spend a day. In any event I will call you up within two or three days and see if we can get together.

Best Luck.

Sincerely yours,

HET JR/SSM



Indianapolis, Ind.,
Sept. 8, 1921

Mr. Hal Talbott,
c/o The Dayton Wright Co.,
Dayton, Ohio.

My dear Hal:

I have yours of the 30th. Possibly
we will be able to do something with the City
of Miami on the sale of the Street Car Plant soon,
I mean in the next six or eight months.

I will see you next Saturday, and we may
have a few minutes then to talk business.

Very truly yours,

MEMO

M.B. Dew A. Fisher

February 13th, 1923.

Mr. Carl G. Fisher:-

Estimated Earnings for week ending February 17th :-

Street Railway	\$ 4,900.00	
Light & Power	2,800.00	
Street Lighting	150.00	\$ 7,850.00

Estimated Operating Expenses \$ 3,850.00


R. L. Ellis

MEMO

February 27th, 1923.

Mr. Carl G. Fisher:-

Have just finished tabulating the figures for January business, having been delayed in working these figures up due to the construction work.

Operating Surplus for January, 1923	-	\$ 12,832.00
" " " " 1922	-	7,160.00

Or an increase this year of \$ 5,672.00

R. L. Ellis
Ellis

Memorandum

Feb. 16th, 1923.

Mr. Ellis:

Within the next few days a representative will be here looking over the plant with the intention of purchasing same. Please have your figures for the past months operation so that they may be quickly examined.

Also, put on a half dozen men to immediately clean up around the plant and in the plant, so that it will have a better appearance.

C.G. Fisher.

S. R. INCH, SUCCESSOR TO
MIAMI BEACH ELECTRIC COMPANY
MIAMI BEACH, FLA.

July 15, 1924.


Mr. Carl G. Fisher,
Port Washington, L. I.,
New York.

Dear Mr. Fisher:

I have just received deed to a lot up in the Northern part of the Beach which was partially given to me as a bonus in connection with the sale of the Miami Beach Electric Company.

Please accept my sincere appreciation for your kindness in this connection.

Very truly yours,


R. L. Ellis.

RLE/M